



SYNCARPHA OFFER

- Additional 1.6 million kWh available
 - About equal to what landfill could theoretically produce (solar + recycling facility option)
- New total would equal 76% of Andover's load in NGRID WCMA
 - Right in-line with best practices
- Estimated to save the Town an additional \$106,000 per year.



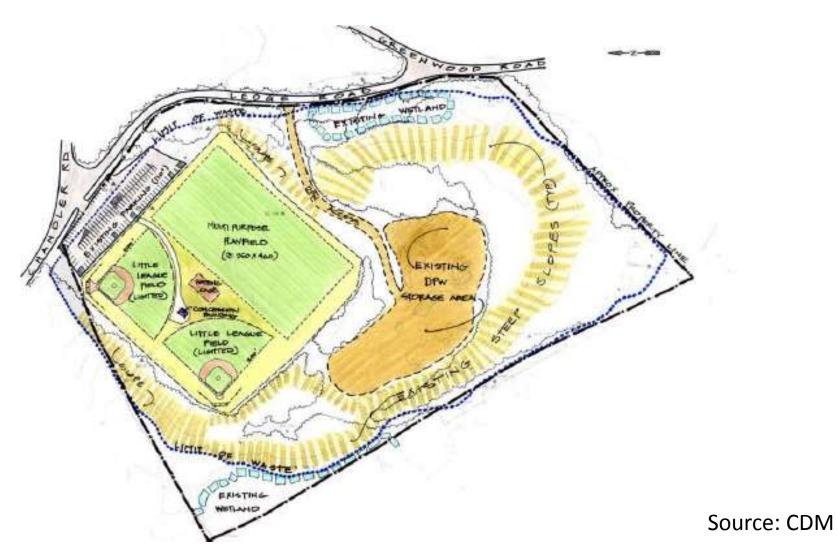
LATEST POLICY UNCERTAINTY



- Net metering cap is still full in NGRID territory
- Comprehensive solar policy re-design is on the table
- Federal tax credit set to expires at end of 2016—landfill would not even be capped until 2017
- Governor's proposal would significantly reduce net metering credit rate
- Proposed virtual net metering revisions could limit ability to sell power to another offtaker for future projects
- Landfill project likely to be built after 1600MW state solar goal is reached (around 2018) likely affecting SREC values in addition to net metering policies



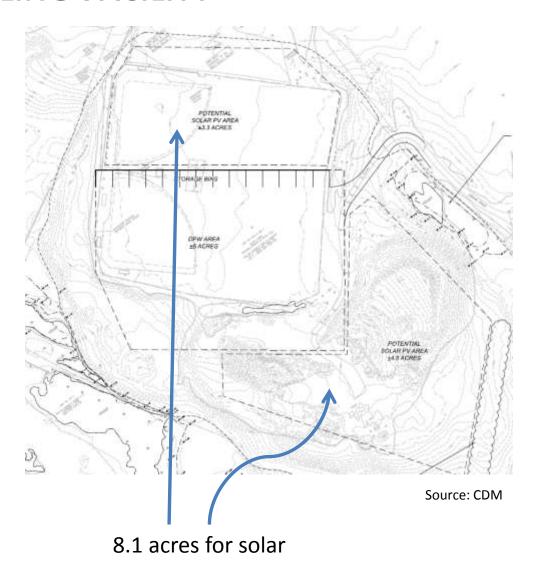
LANDFILL ANALYSIS





SOLAR AND RECYCLING FACILITY

- Could support about 1.5MW (8.1 acres)
 - 1.7 million kWh
- Purchase cost about \$4.4 million; 3.25% bond
- Potential PILOT + Lease revenue = \$45,000

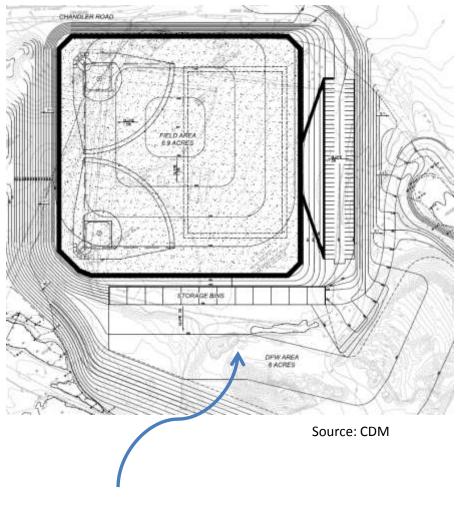






SOLAR AND FIELDS

- Could support less than
 1MW
 - < 1 million kWh
- Purchase cost about \$3 million; 3.25% bond
- Potential PILOT + Lease revenue = \$30k/year

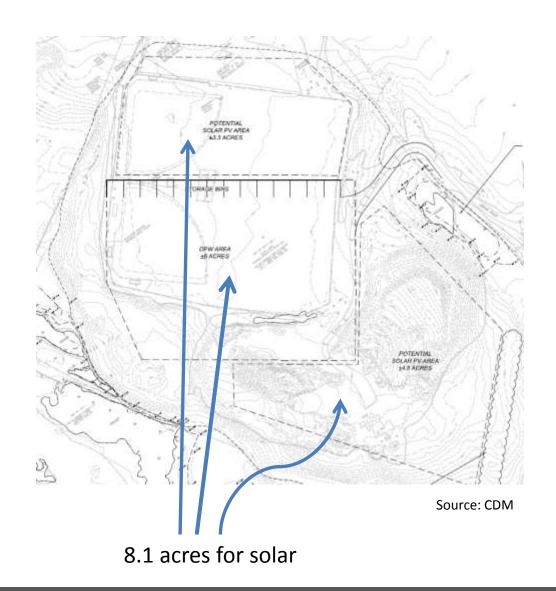


< 6 acres for solar





- Could support about
 2.5MW (14.1 acres)
 2.9 million kWh
- Purchase cost about \$6.6 million; 3.25% bond
- Potential PILOT + Lease revenue = \$75,000/year





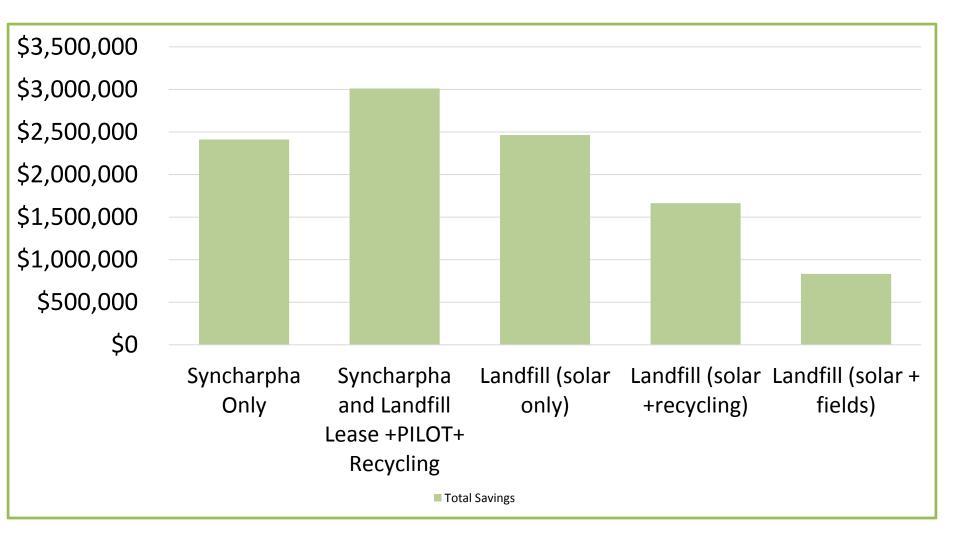


SUMMARY OF OPTIONS (ESTIMATES)

Option	Pilot + Lease Payments	Savings per year	Uncertainty
Syncarpha + Landfill net metering	n/a	n/a	n/a
Syncarpha Only	0	\$106k	lower
Syncharpha + Landfill Lease + PILOT + Recycling facility	\$45k	\$151k	lower
Landfill with solar only	0	\$125k	high
Landfill with solar and recycling facility	0	\$75k	high
Landfill with solar and playing fields	0	\$35k	high



SUMMARY OF OPTIONS (ESTIMATES)





OPTIONS ANALYSIS SUMMARY

Syncharpha offer saves the Town an additional \$106,000 per year, if you add future lease and PILOT payments for a landfill, total projected savings to the Town could be about \$151,000 per year.

• If the Town owned the landfill project, projected savings could be about \$75,000 per year. State incentives are likely to be lower when the project is built than they are today.

